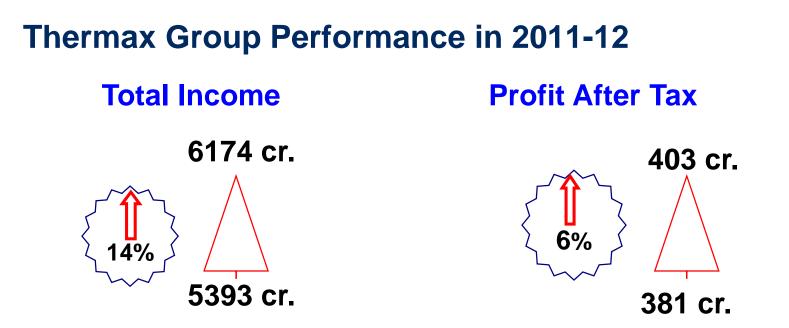
31st Annual General Meeting

26th July, 2012



2011-12: The Year Gone by

- THERMAX
- Mixed global recovery with exposure to short term and long term risks continue
- Euro crisis still looming with effects on global economy uncertain
- India Policy paralysis continued leading to stalling of large projects.
 - Multiple interest rate revisions continued
 - Low overall IIP and even lower growth in capital goods



Thermax Group

- Total Income grew by 14 % from Rs. 5393 cr. to Rs. 6174 cr.
- Profit after Tax increased by 6% from Rs. 381 cr. to Rs. 403 cr.
- 350% Dividend declared
- Order balance of Thermax Group has dipped from Rs. 6446 cr to Rs. 4828 cr
- EPS rose to Rs 34 from Rs 32 last year

Highlights of 2010-11



- Contribution from Energy and Environment segments remained stable at 78% and 22% respectively.
- Exports including deemed exports increased by 7 % to Rs.1143 Cr and actual exports crossed the Rs.1000 Cr Mark for the first time.
- We continued our strategic acquisition plan and acquired another company based in Germany: Rifox – Hans Richter GmbH
- Successfully commissioned first ever triple effect solar based air conditioning system at the National Solar Research Centre, Gurgaon.
- Increase of allocation for CSR activities upto 3% from 1% of the Company's profit.

Some noteworthy Projects in 2011-12





Commissioned highest capacity fresh air fired HRSG on GE Frame 9E gas turbine for a large EPC Co. in Netherlands for an oil field re development project.



First ever multi fuel (BFG, LDO & COG) fired WHRB at Coke Oven outlet for one of the largest corporate houses in India.



16 m kcal/ hr (2nos) vaporizers supplied to a large Textile Company and commissioned successfully





Single largest retrofit for Boiler till date by Thermax - for one of the largest MNC in the field of Oil & Gas





Shive Project Completed in Dec 2011 Solar cooling using first of a kind triple effect absorption machine





- For Simultaneous production of chilled water and hot water
- 40% saving in energy requirement for heating
- 15% saving in cooling tower evaporation losses
- First machine

commissioned in a large

brewery



Latest photos of largest EPC project being executed

Factory at Jhagadia





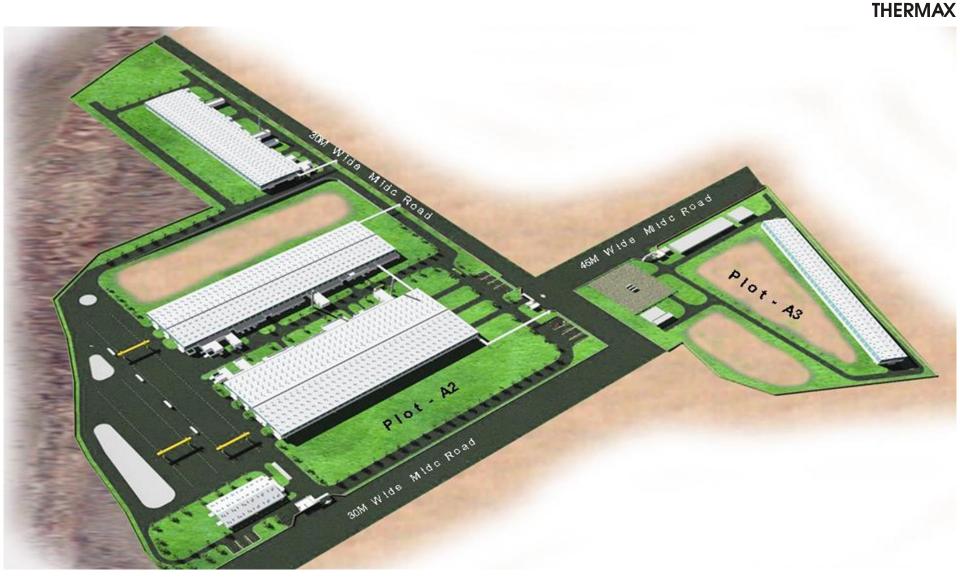
Factory at Sholapur







Super Critical Boiler factory at Shirwal



Thermax in Energy Conservation, Renewable Energy and Waste Water Treatment



- Green energy based power generation (in equivalent terms) till date is at 5277 (5037)
 MW
- Environment friendly vapour absorption chilling of 1.4 (1.3) million tons of refrigeration
- The generation of solar energy is about 15 million Kcal/day which is equivalent to oil savings (LDO) of 442 tonnes /per annum
- Treatment of 1898 (1679) million litres per day of water & waste water of which 677 (500) is being recycled

THERMAX

Continuing Areas of Focus



Innovation

• Service

Selective Internationalisation

Operational Excellence

Organizational Development

Giving Back to Society





Encouraging Employee Involvement

TEACH FOR INDIA



Upto now TFI has 12000 Students. 310 Classrooms. 122 Schools. 3 Cities. One Vision. One day all children in India will attain excellent education. Opportunity for Employees to Volunteer on Saturdays, can involve their spouse / family members for volunteering



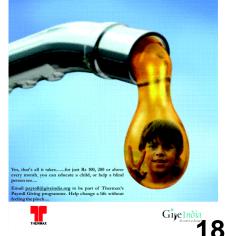
THERMAX

CHANGING A LIFE COSTS AS LITTLE AS TWO LITRES OF PETROL



Thermax Payroll giving programme through Give India

To Become a mentor to someone who needs support & guidance, through Akanksha





THANK YOU